

Form 990
(Rev. January 2020)
Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public
Inspection

A For the **2019** calendar year, or tax year beginning **SEP 1, 2019** and ending **AUG 31, 2020**

| | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending | C Name of organization SAN JOSE CHILDREN'S DISCOVERY MUSEUM Doing business as CHILDREN'S DISCOVERY MUSEUM OF SAN JOSE Number and street (or P.O. box if mail is not delivered to street address) Room/suite 180 WOZ WAY City or town, state or province, country, and ZIP or foreign postal code SAN JOSE, CA 95110 F Name and address of principal officer: MARILEE JENNINGS SAME AS C ABOVE | D Employer identification number 94-2870828 E Telephone number 408-298-5437 G Gross receipts \$ 10,395,152. H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶ |
| I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527 | | |
| J Website: ▶ WWW.CDM.ORG | | |
| K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶ | | |
| L Year of formation: 1983 M State of legal domicile: CA | | |

Part I Summary

| Activities & Governance | 1 Briefly describe the organization's mission or most significant activities: CHILDREN'S DISCOVERY MUSEUM OF SAN JOSE INSPIRES CREATIVITY, CURIOSITY AND LIFELONG LEARNING. 2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) 3 28 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 28 5 Total number of individuals employed in calendar year 2019 (Part V, line 2a) 5 205 6 Total number of volunteers (estimate if necessary) 6 137 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0. b Net unrelated business taxable income from Form 990-T, line 39 7b 0. | | | | | | | | | | | | | | | | | |
|------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|--------------|-------------|-------------|------------|------------|-------------|-------------|----------|----------|------------|------------|------------|------------|-----------|-------------|
| Revenue | 8 Contributions and grants (Part VIII, line 1h) 5,088,364. 9 Program service revenue (Part VIII, line 2g) 2,366,153. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 156,795. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 419,969. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 8,031,281. | <table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th>Prior Year</th> <th>Current Year</th> </tr> </thead> <tbody> <tr> <td align="right">5,088,364.</td> <td align="right">3,459,142.</td> </tr> <tr> <td align="right">2,366,153.</td> <td align="right">1,125,410.</td> </tr> <tr> <td align="right">156,795.</td> <td align="right">641,633.</td> </tr> <tr> <td align="right">419,969.</td> <td align="right">188,329.</td> </tr> <tr> <td align="right">8,031,281.</td> <td align="right">5,414,514.</td> </tr> </tbody> </table> | Prior Year | Current Year | 5,088,364. | 3,459,142. | 2,366,153. | 1,125,410. | 156,795. | 641,633. | 419,969. | 188,329. | 8,031,281. | 5,414,514. | | | | |
| Prior Year | Current Year | | | | | | | | | | | | | | | | | |
| 5,088,364. | 3,459,142. | | | | | | | | | | | | | | | | | |
| 2,366,153. | 1,125,410. | | | | | | | | | | | | | | | | | |
| 156,795. | 641,633. | | | | | | | | | | | | | | | | | |
| 419,969. | 188,329. | | | | | | | | | | | | | | | | | |
| 8,031,281. | 5,414,514. | | | | | | | | | | | | | | | | | |
| Expenses | 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 0. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 4,707,757. 16a Professional fundraising fees (Part IX, column (A), line 11e) 0. b Total fundraising expenses (Part IX, column (D), line 25) 205,510. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 4,099,328. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 8,807,085. 19 Revenue less expenses. Subtract line 18 from line 12 -775,804. | <table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th>Prior Year</th> <th>Current Year</th> </tr> </thead> <tbody> <tr> <td align="right">0.</td> <td align="right">0.</td> </tr> <tr> <td align="right">0.</td> <td align="right">0.</td> </tr> <tr> <td align="right">4,707,757.</td> <td align="right">3,435,487.</td> </tr> <tr> <td align="right">0.</td> <td align="right">0.</td> </tr> <tr> <td align="right">4,099,328.</td> <td align="right">3,333,714.</td> </tr> <tr> <td align="right">8,807,085.</td> <td align="right">6,769,201.</td> </tr> <tr> <td align="right">-775,804.</td> <td align="right">-1,354,687.</td> </tr> </tbody> </table> | Prior Year | Current Year | 0. | 0. | 0. | 0. | 4,707,757. | 3,435,487. | 0. | 0. | 4,099,328. | 3,333,714. | 8,807,085. | 6,769,201. | -775,804. | -1,354,687. |
| Prior Year | Current Year | | | | | | | | | | | | | | | | | |
| 0. | 0. | | | | | | | | | | | | | | | | | |
| 0. | 0. | | | | | | | | | | | | | | | | | |
| 4,707,757. | 3,435,487. | | | | | | | | | | | | | | | | | |
| 0. | 0. | | | | | | | | | | | | | | | | | |
| 4,099,328. | 3,333,714. | | | | | | | | | | | | | | | | | |
| 8,807,085. | 6,769,201. | | | | | | | | | | | | | | | | | |
| -775,804. | -1,354,687. | | | | | | | | | | | | | | | | | |
| Net Assets or Fund Balances | 20 Total assets (Part X, line 16) 25,227,247. 21 Total liabilities (Part X, line 26) 767,246. 22 Net assets or fund balances. Subtract line 21 from line 20 24,460,001. | <table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th>Beginning of Current Year</th> <th>End of Year</th> </tr> </thead> <tbody> <tr> <td align="right">25,227,247.</td> <td align="right">24,009,070.</td> </tr> <tr> <td align="right">767,246.</td> <td align="right">1,557,844.</td> </tr> <tr> <td align="right">24,460,001.</td> <td align="right">22,451,226.</td> </tr> </tbody> </table> | Beginning of Current Year | End of Year | 25,227,247. | 24,009,070. | 767,246. | 1,557,844. | 24,460,001. | 22,451,226. | | | | | | | | |
| Beginning of Current Year | End of Year | | | | | | | | | | | | | | | | | |
| 25,227,247. | 24,009,070. | | | | | | | | | | | | | | | | | |
| 767,246. | 1,557,844. | | | | | | | | | | | | | | | | | |
| 24,460,001. | 22,451,226. | | | | | | | | | | | | | | | | | |

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| | | |
|-------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|
| Sign Here | Signature of officer MARILEE JENNINGS, EXECUTIVE DIRECTOR Type or print name and title | Date 5/12/21 |
| Paid Preparer Use Only | Print/Type preparer's name MATTHEW PETROSKI Preparer's signature MATTHEW PETROSKI Date 05/12/21 Check if self-employed <input type="checkbox"/> PTIN P00853132 Firm's name ▶ ARMANINO LLP Firm's EIN ▶ 94-6214841 Firm's address ▶ 50 W. SAN FERNANDO ST, STE 500 SAN JOSE, CA 95113 Phone no. 408-200-6400 | |

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☒ **X****1** Briefly describe the organization's mission:CHILDREN'S DISCOVERY MUSEUM OF SAN JOSE INSPIRES CREATIVITY, CURIOSITY
AND LIFELONG LEARNING.**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☒ Yes ☐ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.**4a** (Code:) (Expenses \$ 2,282,338. including grants of \$) (Revenue \$ 1,061,016.)
EXHIBITSCHILDREN'S DISCOVERY MUSEUM OF SAN JOSE HAS SERVED OVER 9.6 MILLION
ADULTS AND CHILDREN SINCE OPENING ITS DOORS IN THE SPRING OF 1990.
DURING THE FIRST HALF OF THE 2019-2020 FISCAL YEAR, THE MUSEUM PROVIDED
ENGAGING LEARNING OPPORTUNITIES TO OVER 131,755 FAMILY AND 10,394 GROUP
VISITORS BEFORE BEING FORCED TO CLOSE ITS DOORS TO THE PUBLIC ON MARCH
5, 2020 DUE TO THE COVID-19 PANDEMIC.

[SEE SCH O]

4b (Code:) (Expenses \$ 3,147,269. including grants of \$) (Revenue \$ 64,394.)
EDUCATIONAL PROGRAMSTHE MUSEUM PROVIDES ON-SITE AND OUTREACH PROGRAMS WHICH COMPLEMENT ITS
EXHIBITS AND SUPPORT VISITOR INTERACTIONS AND LEARNING OPPORTUNITIES.
IN 2019-2020, THE MUSEUM PROVIDED TARGETED PROGRAMS FOR OVER 24,707
PARTICIPANTS. THE ON-SITE ART STUDIO IN THE WONDER CABINET AND THE
LEROY NEIMAN ART STUDIO ARE EXAMPLES OF THE MUSEUM'S COMMITMENT TO
VISUAL ARTS EDUCATION EXPERIENCES, WHILE THE LEE AND DIANE BRANDENBURG
THEATRE AND CADENCE AMPHITHEATRE OFFER PERFORMING ARTS EXPERIENCES.

[SEE SCH O]

4c (Code:) (Expenses \$ 72,993. including grants of \$) (Revenue \$ 13,868.)
RETAIL SERVICESTHE MUSEUM CLOSED THE RETAIL SPACE IN DECEMBER 2018 DUE TO IMPACTS OF
THE RISE OF MAJOR ONLINE RETAILERS. THE STORE IS STILL AN ACTIVE
PROJECT AS THERE IS A SMALL INVENTORY BALANCE THAT REMAINS. DURING THE
YEAR, THERE WAS ALSO SMALL PROJECTS SUCH AS PINSCREEN SALES, GEAR TABLE
SALES, MOBILE APPS, ETC.**4d** Other program services (Describe on Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses **5,502,600.**Form **990** (2019)

Part IV Checklist of Required Schedules

| | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> | 1 X | |
| 2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? | 2 X | |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> | 3 | X |
| 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> | 4 | X |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> | 5 | X |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> | 6 | X |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> | 7 | X |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> | 8 | X |
| 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> | 9 | X |
| 10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> | 10 X | |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. | | |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> | 11a X | |
| b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> | 11b | X |
| c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> | 11c | X |
| d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> | 11d X | |
| e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> | 11e X | |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | 11f X | |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> | 12a X | |
| b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> | 12b | X |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> | 13 | X |
| 14a Did the organization maintain an office, employees, or agents outside of the United States? | 14a | X |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> | 14b | X |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> | 15 | X |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> | 16 | X |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> | 17 | X |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> | 18 | X |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> | 19 | X |
| 20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> | 20a | X |
| b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | |
| 21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> | 21 | X |

Part IV Checklist of Required Schedules (continued)

| | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|----|
| 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> | 22 | X |
| 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 23 | X |
| 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> | 24a | X |
| b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | |
| c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | |
| d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | |
| 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> | 25a | X |
| b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> | 25b | X |
| 26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> | 26 | X |
| 27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | 27 | X |
| 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions): | | |
| a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> | 28a | X |
| b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> | 28b | X |
| c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | X |
| 29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> | 29 | X |
| 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | X |
| 31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> | 31 | X |
| 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> | 32 | X |
| 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> | 33 | X |
| 34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> | 34 | X |
| 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | X |
| b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 35b | |
| 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 36 | X |
| 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | X |
| 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O | 38 | X |

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

| | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|----|
| 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | 1a | 21 |
| b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b | 0 |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1c | X |

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

| | | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|-----|----|
| 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | 2a 205 | | |
| b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | X | |
| Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | |
| 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | X |
| b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | 3b | | |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | X |
| b If "Yes," enter the name of the foreign country | | | |
| See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | X |
| b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | X |
| c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | X |
| b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | |
| 7 Organizations that may receive deductible contributions under section 170(c). | | | |
| a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | X |
| b If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | X |
| d If "Yes," indicate the number of Forms 8282 filed during the year | 7d | | |
| e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | X |
| f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | X |
| g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | X | |
| 8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 Sponsoring organizations maintaining donor advised funds. | | | |
| a Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 Section 501(c)(7) organizations. Enter: | | | |
| a Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | |
| b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | |
| 11 Section 501(c)(12) organizations. Enter: | | | |
| a Gross income from members or shareholders | 11a | | |
| b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) | 11b | | |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 12b | | |
| 13 Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| a Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| Note: See the instructions for additional information the organization must report on Schedule O. | | | |
| b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | 13b | | |
| c Enter the amount of reserves on hand | 13c | | |
| 14a Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | X |
| b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | 14b | | |
| 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? | 15 | | X |
| If "Yes," see instructions and file Form 4720, Schedule N. | | | |
| 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | X |
| If "Yes," complete Form 4720, Schedule O. | | | |

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

| | 1a | 1b | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|----|-----|----|
| 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | 28 | | | |
| b Enter the number of voting members included on line 1a, above, who are independent | | 28 | | |
| 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | | | 2 | X |
| 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? | | | 3 | X |
| 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | | | 4 | X |
| 5 Did the organization become aware during the year of a significant diversion of the organization's assets? | | | 5 | X |
| 6 Did the organization have members or stockholders? | | | 6 | X |
| 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | | | 7a | X |
| b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | | | 7b | X |
| 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | | |
| a The governing body? | | | 8a | X |
| b Each committee with authority to act on behalf of the governing body? | | | 8b | X |
| 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O | | | 9 | X |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

| | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 10a Did the organization have local chapters, branches, or affiliates? | 10a | X |
| b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | |
| 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | X |
| b Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | |
| 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | X |
| b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | X |
| c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 12c | X |
| 13 Did the organization have a written whistleblower policy? | 13 | X |
| 14 Did the organization have a written document retention and destruction policy? | 14 | X |
| 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | |
| a The organization's CEO, Executive Director, or top management official | 15a | X |
| b Other officers or key employees of the organization | 15b | X |
| If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | |
| 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | X |
| b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | |

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ► CA

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☒ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records ►
 SUSAN CLARK - 408-298-5437
 180 WOZ WAY, SAN JOSE, CA 95110

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
 - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
 - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
 - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) Name and title | (B) Average hours per week (list any hours for related organizations below line) | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|-----------------------------------------------|-------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| | | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| (1) DAN AMEND BOARD CHAIR | 2.00 | X | | X | | | | 0. | 0. | 0. |
| (2) KEVAN KRYSLER VICE CHAIR | 2.00 | X | | X | | | | 0. | 0. | 0. |
| (3) VY TRAN SECRETARY | 2.00 | X | | X | | | | 0. | 0. | 0. |
| (4) CHARLES LYNCH TREASURER | 2.00 | X | | X | | | | 0. | 0. | 0. |
| (5) ADRIAN BARRY BOARD MEMBER (THRU 09/19) | 2.00 | X | | | | | | 0. | 0. | 0. |
| (6) RENU R. BHATIA BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (7) JEANETTE CALANDRA BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (8) KEVIN CANTY BOARD MEMBER (THRU 09/19) | 2.00 | X | | | | | | 0. | 0. | 0. |
| (9) KIM DECARLIS BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (10) PATRICIA K. EASTMAN BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (11) LAURA FENNELL BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (12) CHANNING FLYNN BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (13) JAY HANSON BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (14) TOM LIVERMORE BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (15) ALAN MARKS BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (16) CRAIG MARTIN BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (17) KATHLEEN RAMIREZ BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) Name and title | (B) Average hours per week (list any hours for related organizations below line) | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------------------------------------|-------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| | | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| (18) SONNY SINGH BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (19) PAUL SMITH BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (20) CHRISTINE SPINDLER BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (21) BILL SULLIVAN BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (22) ANNE VRANICIC BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (23) KATIE WATSON BOARD MEMBER (THRU 09/19) | 2.00 | X | | | | | | 0. | 0. | 0. |
| (24) IRENE WONG BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (25) JANA ARBANAS BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (26) CHRISTINE BASTIAN BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| 1b Subtotal | | | | | | | | 0. | 0. | 0. |
| c Total from continuation sheets to Part VII, Section A | | | | | | | | 788,673. | 0. | 51,815. |
| d Total (add lines 1b and 1c) | | | | | | | | 788,673. | 0. | 51,815. |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **5**

3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*

| | Yes | No |
|----------|-----|----|
| 3 | | X |
| 4 | X | |
| 5 | | X |

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? *If "Yes," complete Schedule J for such individual*

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|-----------------------------------------------------------------------|---------------------------------------|---------------------|
| FLAGSHIP FACILITY SERVICES P.O. BOX 49019, SAN JOSE, CA 95161 | FACILITY AND JANITORIAL SERVICES | 241,094. |
| AUTOMATIC DOOR SYSTEMS, INC 982 TERMINAL WAY, SAN CARLOS, CA 94070 | AUTOMATED ADA-ACCESSIBLE DOOR PROJECT | 119,500. |
| | | |
| | | |
| | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **2**

SEE PART VII, SECTION A CONTINUATION SHEETS

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) Name and title | (B) Average hours per week (list any hours for related organizations below line) | (C) Position (check all that apply) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|------------------------------------------------------|-------------------------------------------------------------------------------------|----------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| | | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| (27) ASHWIN BALLAL BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (28) CINDY CARTER BOARD MEMBER | 2.00 | X | | | | | | 0. | 0. | 0. |
| (29) IRIS CHEN BOARD MEMBER (FR 01/20) | 2.00 | X | | | | | | 0. | 0. | 0. |
| (30) RAJA KODURI BOARD MEMBER (FR 01/20) | 2.00 | X | | | | | | 0. | 0. | 0. |
| (31) STEVE SHEE BOARD MEMBER (FR 01/20) | 2.00 | X | | | | | | 0. | 0. | 0. |
| (32) MARILEE JENNINGS EXECUTIVE DIRECTOR | 40.00 | | | X | | | | 247,167. | 0. | 14,432. |
| (33) SUSAN CLARK DIRECTOR OF FINANCE & ADM | 40.00 | | | X | | | | 163,029. | 0. | 14,043. |
| (34) CHERYL BLUMENTHAL DIRECTOR OF INFORMATION SY | 40.00 | | | | X | | | 134,757. | 0. | 3,051. |
| (35) RICH TURNER DIRECTOR EXHIBITS & FAC | 40.00 | | | | X | | | 125,118. | 0. | 10,747. |
| (36) PATRICIA NARCISO DIRECTOR OF DEVELOPMENT & | 40.00 | | | | X | | | 118,602. | 0. | 9,542. |
| | | | | | | | | | | |
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| | | | | | | | | | | |
| Total to Part VII, Section A, line 1c | | | | | | | | 788,673. | | 51,815. |

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
|----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|---------------------------|----------------------|----------------------------------------------|--------------------------------------|-----------------------------------------------------------------|
| Contributions, Gifts, Grants and Other Similar Amounts | 1 a Federated campaigns | 1a | | | | | |
| | b Membership dues | 1b | 482,956. | | | | |
| | c Fundraising events | 1c | | | | | |
| | d Related organizations | 1d | | | | | |
| | e Government grants (contributions) | 1e | 627,121. | | | | |
| | f All other contributions, gifts, grants, and similar amounts not included above ... | 1f | 2,349,065. | | | | |
| | g Noncash contributions included in lines 1a-1f | 1g | \$ 3,957. | | | | |
| | h Total. Add lines 1a-1f | | | | | | |
| Program Service Revenue | 2 a <u>ADMISSIONS</u> | Business Code | 611600 | 1,039,573. | 1,039,573. | | |
| | b <u>PROGRAM FEES</u> | | 611600 | 64,394. | 64,394. | | |
| | c <u>TRAVELING EXHIBITS</u> | | 611600 | 21,443. | 21,443. | | |
| | d | | | | | | |
| | e | | | | | | |
| | f All other program service revenue | | | | | | |
| | g Total. Add lines 2a-2f | | | | 1,125,410. | | |
| | Other Revenue | 3 Investment income (including dividends, interest, and other similar amounts) | | | 123,291. | | |
| 4 Income from investment of tax-exempt bond proceeds | | | | | | | |
| 5 Royalties | | | | | | | |
| 6 a Gross rents | | 6a | (i) Real (ii) Personal | | | | |
| b Less: rental expenses ... | | 6b | | | | | |
| c Rental income or (loss) | | 6c | | | | | |
| d Net rental income or (loss) | | | | | | | |
| 7 a Gross amount from sales of assets other than inventory | | 7a | (i) Securities (ii) Other | | | | |
| b Less: cost or other basis and sales expenses | | 7b | | | | | |
| c Gain or (loss) | | 7c | | | | | |
| d Net gain or (loss) | | | | | 518,342. | | 518,342. |
| 8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 | | 8a | | | | | |
| b Less: direct expenses | | 8b | | | | | |
| c Net income or (loss) from fundraising events | | | | | | | |
| 9 a Gross income from gaming activities. See Part IV, line 19 | | 9a | | | | | |
| b Less: direct expenses | 9b | | | | | | |
| c Net income or (loss) from gaming activities | | | | | | | |
| 10 a Gross sales of inventory, less returns and allowances | 10a | | | | | | |
| b Less: cost of goods sold | 10b | | | | | | |
| c Net income or (loss) from sales of inventory | | | | 182,443. | 7,982. | 174,461. | |
| Miscellaneous Revenue | 11 a <u>MISC INCOME</u> | Business Code | 611600 | 5,886. | 5,886. | | |
| | b | | | | | | |
| | c | | | | | | |
| | d All other revenue | | | | | | |
| | e Total. Add lines 11a-11d | | | | 5,886. | | |
| | 12 Total revenue. See instructions | | | | 5,414,514. | 1,139,278. | 0. |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ... | | | | |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 | | | | |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 | | | | |
| 4 Benefits paid to or for members | | | | |
| 5 Compensation of current officers, directors, trustees, and key employees | 403,609. | 128,890. | 226,982. | 47,737. |
| 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 Other salaries and wages | 2,510,207. | 2,108,675. | 366,646. | 34,886. |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | | | | |
| 9 Other employee benefits | 300,800. | 233,947. | 57,753. | 9,100. |
| 10 Payroll taxes | 220,871. | 173,301. | 40,782. | 6,788. |
| 11 Fees for services (nonemployees): | | | | |
| a Management | | | | |
| b Legal | 5,780. | | 5,780. | |
| c Accounting | 88,389. | | 88,389. | |
| d Lobbying | | | | |
| e Professional fundraising services. See Part IV, line 17 | | | | |
| f Investment management fees | 1,900. | | 1,900. | |
| g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.) | 430,163. | 313,248. | 55,280. | 61,635. |
| 12 Advertising and promotion | 87,305. | 87,305. | | |
| 13 Office expenses | 94,425. | 75,390. | 14,243. | 4,792. |
| 14 Information technology | 65,742. | | 65,742. | |
| 15 Royalties | | | | |
| 16 Occupancy | 181,363. | 172,295. | 7,224. | 1,844. |
| 17 Travel | 12,925. | 12,903. | 22. | |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials ... | | | | |
| 19 Conferences, conventions, and meetings | 15,561. | 14,236. | 1,250. | 75. |
| 20 Interest | | | | |
| 21 Payments to affiliates | | | | |
| 22 Depreciation, depletion, and amortization | 1,464,991. | 1,356,566. | 76,508. | 31,917. |
| 23 Insurance | 73,914. | 70,226. | 2,722. | 966. |
| 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) | | | | |
| a REPAIRS & MAINTENANCE | 553,911. | 525,687. | 22,805. | 5,419. |
| b SMALL EQUIPMENT | 254,903. | 229,914. | 24,638. | 351. |
| c TRAINING | 2,442. | 17. | 2,425. | |
| d _____ | | | | |
| e All other expenses _____ | | | | |
| 25 Total functional expenses. Add lines 1 through 24e | 6,769,201. | 5,502,600. | 1,061,091. | 205,510. |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. | | | | |

Check here ☐ if following SOP 98-2 (ASC 958-720)

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

| | | (A) Beginning of year | | (B) End of year |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-------------|--------------------|
| Assets | 1 Cash - non-interest-bearing | 369,751. | 1 | 57,906. |
| | 2 Savings and temporary cash investments | 1,499,357. | 2 | 5,014,813. |
| | 3 Pledges and grants receivable, net | 1,080,508. | 3 | 1,202,126. |
| | 4 Accounts receivable, net | | 4 | |
| | 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 5 | |
| | 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) | | 6 | |
| | 7 Notes and loans receivable, net | | 7 | |
| | 8 Inventories for sale or use | 14,275. | 8 | 14,054. |
| | 9 Prepaid expenses and deferred charges | 323,654. | 9 | 306,655. |
| | 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D | 10a 18,051,541. | | |
| | b Less: accumulated depreciation | 10b 11,689,079. | | |
| | 11 Investments - publicly traded securities | 7,544,134. | 10c | 6,362,462. |
| | 12 Investments - other securities. See Part IV, line 11 | 6,020,227. | 11 | 2,860,165. |
| | 13 Investments - program-related. See Part IV, line 11 | 47,997. | 12 | 27,537. |
| | 14 Intangible assets | | 13 | |
| | 15 Other assets. See Part IV, line 11 | 8,327,344. | 14 | |
| 16 Total assets. Add lines 1 through 15 (must equal line 33) | 25,227,247. | 15 | 8,163,352. | |
| 17 Accounts payable and accrued expenses | 668,991. | 16 | 24,009,070. | |
| 18 Grants payable | | 17 | 337,430. | |
| 19 Deferred revenue | 95,255. | 18 | | |
| 20 Tax-exempt bond liabilities | | 19 | 120,572. | |
| 21 Escrow or custodial account liability. Complete Part IV of Schedule D | | 20 | | |
| 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 21 | | |
| 23 Secured mortgages and notes payable to unrelated third parties | | 22 | | |
| 24 Unsecured notes and loans payable to unrelated third parties | | 23 | | |
| 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D | 3,000. | 24 | | |
| 26 Total liabilities. Add lines 17 through 25 | 767,246. | 25 | 1,099,842. | |
| 27 Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33. | | 26 | 1,557,844. | |
| 28 Net assets without donor restrictions | 12,792,677. | | | |
| 29 Net assets with donor restrictions | 11,667,324. | | | |
| 30 Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33. | | | | |
| 31 Capital stock or trust principal, or current funds | | 27 | 11,796,231. | |
| 32 Paid-in or capital surplus, or land, building, or equipment fund | | 28 | 10,654,995. | |
| 33 Retained earnings, endowment, accumulated income, or other funds | | 29 | | |
| 34 Total net assets or fund balances | 24,460,001. | 30 | | |
| 35 Total liabilities and net assets/fund balances | 25,227,247. | 31 | | |
| | | 32 | 22,451,226. | |
| | | 33 | 24,009,070. | |

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Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☐

| | | | |
|-----------|----------------------------------------------------------------------------------------------------------------|-----------|-------------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 5,414,514. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 6,769,201. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | -1,354,687. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 24,460,001. |
| 5 | Net unrealized gains (losses) on investments | 5 | -431,461. |
| 6 | Donated services and use of facilities | 6 | -222,627. |
| 7 | Investment expenses | 7 | |
| 8 | Prior period adjustments | 8 | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | 0. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) | 10 | 22,451,226. |

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☒

| | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. | | |
| 2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | | X |
| b Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | X | |
| c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O. | X | |
| 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____ | | X |
| b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____ | | |

Form **990** (2019)

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

| Calendar year (or fiscal year beginning in) ► | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|------------|------------|------------|------------|-------------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | 5,134,988. | 5,396,607. | 5,244,819. | 5,088,364. | 3,459,142. | 24,323,920. |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge | 593,383. | 584,925. | 575,902. | 566,277. | 556,008. | 2,876,495. |
| 4 Total. Add lines 1 through 3 | 5,728,371. | 5,981,532. | 5,820,721. | 5,654,641. | 4,015,150. | 27,200,415. |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | 1,309,758. |
| 6 Public support. Subtract line 5 from line 4. | | | | | | 25,890,657. |

Section B. Total Support

| Calendar year (or fiscal year beginning in) ► | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|------------|------------|------------|------------|----------------------------|
| 7 Amounts from line 4 | 5,728,371. | 5,981,532. | 5,820,721. | 5,654,641. | 4,015,150. | 27,200,415. |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | 453,776. | 156,622. | 149,400. | 163,345. | 123,291. | 1,046,434. |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | 1,399. | 153,232. | 141,341. | 139,331. | 5,886. | 441,189. |
| 11 Total support. Add lines 7 through 10 | | | | | | 28,688,038. |
| 12 Gross receipts from related activities, etc. (see instructions) | | | | | 12 | 13,974,317. |
| 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here | | | | | | ► <input type="checkbox"/> |

Section C. Computation of Public Support Percentage

| | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|---------------------------------------|
| 14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) | 14 | 90.25 % |
| 15 Public support percentage from 2018 Schedule A, Part II, line 14 | 15 | 91.85 % |
| 16a 33 1/3% support test - 2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization | | ► <input checked="" type="checkbox"/> |
| b 33 1/3% support test - 2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization | | ► <input type="checkbox"/> |
| 17a 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization | | ► <input type="checkbox"/> |
| b 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization | | ► <input type="checkbox"/> |
| 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions | | ► <input type="checkbox"/> |

Schedule A (Form 990 or 990-EZ) 2019

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

| Calendar year (or fiscal year beginning in) ► | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | | | | | | |
| 8 Public support. (Subtract line 7c from line 6.) | | | | | | |

Section B. Total Support

| Calendar year (or fiscal year beginning in) ► | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|--------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 9 Amounts from line 6 | | | | | | |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b | | | | | | |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 13 Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐ ►

Section C. Computation of Public Support Percentage

| | | |
|---------------------------------------------------------------------------------------------------------|-----------|---|
| 15 Public support percentage for 2019 (line 8, column (f), divided by line 13, column (f)) | 15 | % |
| 16 Public support percentage from 2018 Schedule A, Part III, line 15 | 16 | % |

Section D. Computation of Investment Income Percentage

| | | |
|--------------------------------------------------------------------------------------------------------------|-----------|---|
| 17 Investment income percentage for 2019 (line 10c, column (f), divided by line 13, column (f)) | 17 | % |
| 18 Investment income percentage from 2018 Schedule A, Part III, line 17 | 18 | % |

19a 33 1/3% support tests - 2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐ ►

b 33 1/3% support tests - 2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐ ►

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐ ►

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

| | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i> | | |
| 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i> | | |
| 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i> | | |
| b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i> | | |
| c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i> | | |
| 4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i> | | |
| b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i> | | |
| c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i> | | |
| 5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> | | |
| b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | | |
| c Substitutions only. Was the substitution the result of an event beyond the organization's control? | | |
| 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i> | | |
| 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i> | | |
| 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i> | | |
| 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i> | | |
| b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i> | | |
| c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i> | | |
| 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i> | | |
| b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i> | | |

Part IV Supporting Organizations (continued)

| | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 11 Has the organization accepted a gift or contribution from any of the following persons? | | |
| a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? | | |
| 11a | | |
| b A family member of a person described in (a) above? | | |
| 11b | | |
| c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI . | | |
| 11c | | |

Section B. Type I Supporting Organizations

| | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | | |
| 1 | | |
| 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. | | |
| 2 | | |

Section C. Type II Supporting Organizations

| | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). | | |
| 1 | | |

Section D. All Type III Supporting Organizations

| | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | | |
| 1 | | |
| 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). | | |
| 2 | | |
| 3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. | | |
| 3 | | |

Section E. Type III Functionally Integrated Supporting Organizations

| | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). | | | |
| a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions). | | | |
| 2 Activities Test. Answer (a) and (b) below. | | | |
| a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | | | |
| 2a | | | |
| b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. | | | |
| 2b | | | |
| 3 Parent of Supported Organizations. Answer (a) and (b) below. | | | |
| a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI . | | | |
| 3a | | | |
| b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | | | |
| 3b | | | |

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----------------------------|
| 1 | Net short-term capital gain | 1 | |
| 2 | Recoveries of prior-year distributions | 2 | |
| 3 | Other gross income (see instructions) | 3 | |
| 4 | Add lines 1 through 3. | 4 | |
| 5 | Depreciation and depletion | 5 | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | |
| 7 | Other expenses (see instructions) | 7 | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | |

| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------|----------------|-----------------------------|
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | |
| a | Average monthly value of securities | 1a | |
| b | Average monthly cash balances | 1b | |
| c | Fair market value of other non-exempt-use assets | 1c | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | |
| e | Discount claimed for blockage or other factors (explain in detail in Part VI): | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | |
| 3 | Subtract line 2 from line 1d. | 3 | |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions). | 4 | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | |
| 6 | Multiply line 5 by .035. | 6 | |
| 7 | Recoveries of prior-year distributions | 7 | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | |

| Section C - Distributable Amount | | | Current Year |
|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|--------------|
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | |
| 2 | Enter 85% of line 1. | 2 | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | |
| 4 | Enter greater of line 2 or line 3. | 4 | |
| 5 | Income tax imposed in prior year | 5 | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 | |
| 7 | <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). | | |

Schedule A (Form 990 or 990-EZ) 2019

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D - Distributions | Current Year |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| 1 Amounts paid to supported organizations to accomplish exempt purposes | |
| 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity | |
| 3 Administrative expenses paid to accomplish exempt purposes of supported organizations | |
| 4 Amounts paid to acquire exempt-use assets | |
| 5 Qualified set-aside amounts (prior IRS approval required) | |
| 6 Other distributions (describe in Part VI). See instructions. | |
| 7 Total annual distributions. Add lines 1 through 6. | |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. | |
| 9 Distributable amount for 2019 from Section C, line 6 | |
| 10 Line 8 amount divided by line 9 amount | |

| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2019 | (iii) Distributable Amount for 2019 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|----------------------------------------|-------------------------------------------|
| 1 Distributable amount for 2019 from Section C, line 6 | | | |
| 2 Underdistributions, if any, for years prior to 2019 (reasonable cause required- explain in Part VI). See instructions. | | | |
| 3 Excess distributions carryover, if any, to 2019 | | | |
| a From 2014 | | | |
| b From 2015 | | | |
| c From 2016 | | | |
| d From 2017 | | | |
| e From 2018 | | | |
| f Total of lines 3a through e | | | |
| g Applied to underdistributions of prior years | | | |
| h Applied to 2019 distributable amount | | | |
| i Carryover from 2014 not applied (see instructions) | | | |
| j Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 Distributions for 2019 from Section D, line 7: \$ | | | |
| a Applied to underdistributions of prior years | | | |
| b Applied to 2019 distributable amount | | | |
| c Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions. | | | |
| 6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI . See instructions. | | | |
| 7 Excess distributions carryover to 2020. Add lines 3j and 4c. | | | |
| 8 Breakdown of line 7: | | | |
| a Excess from 2015 | | | |
| b Excess from 2016 | | | |
| c Excess from 2017 | | | |
| d Excess from 2018 | | | |
| e Excess from 2019 | | | |

Schedule A (Form 990 or 990-EZ) 2019

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
(See instructions.)

Schedule B(Form 990, 990-EZ,
or 990-PF)Department of the Treasury
Internal Revenue Service**Schedule of Contributors**

- Attach to Form 990, Form 990-EZ, or Form 990-PF.
► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Name of the organization

SAN JOSE CHILDREN'S DISCOVERY MUSEUM

Employer identification number

94-2870828

Organization type (check one):

Filers of:**Section:**

Form 990 or 990-EZ

☒ 501(c)(3) (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☒ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ► \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

| | |
|--------------------------------------|--------------------------------|
| Name of organization | Employer identification number |
| SAN JOSE CHILDREN'S DISCOVERY MUSEUM | 94-2870828 |

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
|------------|-----------------------------------|----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | | \$ 491,463. | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 2 | | \$ 400,000. | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 3 | | \$ 250,000. | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 4 | | \$ 240,000. | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 5 | | \$ 232,205. | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 6 | | \$ 94,175. | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |

| | |
|--------------------------------------|--------------------------------|
| Name of organization | Employer identification number |
| SAN JOSE CHILDREN'S DISCOVERY MUSEUM | 94-2870828 |

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
|------------|-----------------------------------|----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 7 | | \$ 75,000. | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 8 | | \$ 72,587. | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| | | \$ | Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| | | \$ | Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| | | \$ | Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| | | \$ | Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| | | \$ | Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |

| | |
|--------------------------------------|--------------------------------|
| Name of organization | Employer identification number |
| SAN JOSE CHILDREN'S DISCOVERY MUSEUM | 94-2870828 |

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
|------------------------------|----------------------------------------------|-------------------------------------------------|----------------------|
| | | \$ | |
| | | \$ | |
| | | \$ | |
| | | \$ | |
| | | \$ | |
| | | \$ | |
| | | \$ | |
| | | \$ | |
| | | \$ | |

| | |
|--------------------------------------|--------------------------------|
| Name of organization | Employer identification number |
| SAN JOSE CHILDREN'S DISCOVERY MUSEUM | 94-2870828 |

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this info. once.) ► \$ _____

Use duplicate copies of Part III if additional space is needed.

| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
|---------------------------|-----------------------------------------|-----------------|------------------------------------------|
| | | | |
| | | | |
| | | | |
| | (e) Transfer of gift | | |
| | Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee |
| | | | |
| | | | |
| | (e) Transfer of gift | | |
| | Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee |
| | | | |
| | | | |
| | (e) Transfer of gift | | |
| | Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee |
| | | | |
| | | | |
| | (e) Transfer of gift | | |
| | Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee |
| | | | |
| | | | |
| | (e) Transfer of gift | | |
| | Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee |
| | | | |
| | | | |

SCHEDULE D
(Form 990)Department of the Treasury
Internal Revenue Service**Supplemental Financial Statements**▶ **Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**▶ **Attach to Form 990.**▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2019**Open to Public
Inspection****Name of the organization**

SAN JOSE CHILDREN'S DISCOVERY MUSEUM

Employer identification number

94-2870828

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

| | (a) Donor advised funds | (b) Funds and other accounts |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| 1 Total number at end of year | | |
| 2 Aggregate value of contributions to (during year) | | |
| 3 Aggregate value of grants from (during year) | | |
| 4 Aggregate value at end of year | | |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? | <input type="checkbox"/> Yes | <input type="checkbox"/> No |

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
☐ Preservation of land for public use (for example, recreation or education) ☐ Preservation of a historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

| | Held at the End of the Tax Year |
|--------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| a Total number of conservation easements | 2a |
| b Total acreage restricted by conservation easements | 2b |
| c Number of conservation easements on a certified historic structure included in (a) | 2c |
| d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register | 2d |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2019

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

a ☐ Public exhibition

d ☐ Loan or exchange program

b ☐ Scholarly research

e ☐ Other _____

c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets

to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

c Beginning balance

d Additions during the year

e Distributions during the year

f Ending balance

| | Amount |
|-----------|--------|
| 1c | |
| 1d | |
| 1e | |
| 1f | |

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

| | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|---------------------------------------------------------|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance | 3,742,796. | 4,613,642. | 4,313,397. | 4,704,578. | 4,124,206. |
| b Contributions | | | | | |
| c Net investment earnings, gains, and losses | 210,028. | 104,271. | 649,526. | 490,269. | 666,458. |
| d Grants or scholarships | | | | | |
| e Other expenditures for facilities and programs | 357,960. | 975,117. | 349,281. | 881,450. | 86,086. |
| f Administrative expenses | | | | | |
| g End of year balance | 3,594,864. | 3,742,796. | 4,613,642. | 4,313,397. | 4,704,578. |

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ☐ 60.20 %

b Permanent endowment ☐ 32.30 %

c Term endowment ☐ 7.50 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations

(ii) Related organizations

| | Yes | No |
|---------------|-----|----|
| 3a(i) | | X |
| 3a(ii) | | X |
| 3b | | |

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? ☐

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--------------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land | | | | |
| b Buildings | | | | |
| c Leasehold improvements | | 4,282,777. | 1,436,178. | 2,846,599. |
| d Equipment | | 2,751,269. | 2,330,836. | 420,433. |
| e Other | | 11,017,495. | 7,922,065. | 3,095,430. |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) | | | | 6,362,462. |

Schedule D (Form 990) 2019

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---------------------------------------------------------------------------|----------------|-----------------------------------------------------------|
| (1) Financial derivatives | | |
| (2) Closely held equity interests | | |
| (3) Other | | |
| (A) | | |
| (B) | | |
| (C) | | |
| (D) | | |
| (E) | | |
| (F) | | |
| (G) | | |
| (H) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶ | | |

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---------------------------------------------------------------------------|----------------|-----------------------------------------------------------|
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ | | |

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
|-----------------------------------------------------------------------------|----------------|
| (1) DONATED RENT RECEIVABLE | 8,159,482. |
| (2) OTHER CURRENT ASSETS | 3,870. |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶ | 8,163,352. |

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| (a) Description of liability | (b) Book value |
|-----------------------------------------------------------------------------|----------------|
| (1) Federal income taxes | |
| (2) CUSTOMER DEPOSITS | 15,420. |
| (3) PAYCHECK PROTECTION PROGRAM FORGIVABLE LOAN | 934,422. |
| (4) ECONOMIC INJURY DISASTER LOAN | 150,000. |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ | 1,099,842. |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... ☒

Schedule D (Form 990) 2019

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

| | | | |
|----------|------------------------------------------------------------------------------------------------|-----------|------------|
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 5,710,330. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | |
| a | Net unrealized gains (losses) on investments | 2a | -431,461. |
| b | Donated services and use of facilities | 2b | 721,610. |
| c | Recoveries of prior year grants | 2c | |
| d | Other (Describe in Part XIII.) | 2d | |
| e | Add lines 2a through 2d | 2e | 290,149. |
| 3 | Subtract line 2e from line 1 | 3 | 5,420,181. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 1,900. |
| b | Other (Describe in Part XIII.) | 4b | -7,567. |
| c | Add lines 4a and 4b | 4c | -5,667. |
| 5 | Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.) | 5 | 5,414,514. |

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

| | | | |
|----------|-------------------------------------------------------------------------------------------------|-----------|------------|
| 1 | Total expenses and losses per audited financial statements | 1 | 7,719,105. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | |
| a | Donated services and use of facilities | 2a | 944,237. |
| b | Prior year adjustments | 2b | |
| c | Other losses | 2c | |
| d | Other (Describe in Part XIII.) | 2d | 7,567. |
| e | Add lines 2a through 2d | 2e | 951,804. |
| 3 | Subtract line 2e from line 1 | 3 | 6,767,301. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 1,900. |
| b | Other (Describe in Part XIII.) | 4b | |
| c | Add lines 4a and 4b | 4c | 1,900. |
| 5 | Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.) | 5 | 6,769,201. |

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

THE INTENDED USE OF ORGANIZATION'S ENDOWMENT FUNDS IS TO GENERATE INCOME

FOR VARIOUS PROGRAMS.

PART X, LINE 2:

UNCERTAINTY IN INCOME TAXES:

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES PROVIDE ACCOUNTING AND DISCLOSURE

GUIDANCE ABOUT POSITIONS TAKEN BY AN ORGANIZATION IN ITS TAX RETURNS THAT

MIGHT BE UNCERTAIN. MANAGEMENT HAS CONSIDERED ITS TAX POSITIONS AND

BELIEVES THAT ALL OF THE POSITIONS TAKEN BY THE MUSEUM IN ITS FEDERAL AND

STATE EXEMPT ORGANIZATION TAX RETURNS ARE MORE LIKELY THAN NOT TO BE

Part XIII Supplemental Information *(continued)*

SUSTAINED UPON EXAMINATION.

THE MUSEUM'S FEDERAL RETURNS FOR THE YEARS ENDED AUGUST 31, 2019, 2018,

AND 2017 COULD BE SUBJECT TO EXAMINATION BY FEDERAL TAXING AUTHORITIES,

GENERALLY FOR THREE YEARS AFTER THEY ARE FILED. THE MUSEUM'S STATE RETURNS

FOR THE YEARS ENDED AUGUST 31, 2019, 2018, 2017, AND 2016 COULD BE SUBJECT

TO EXAMINATION BY STATE TAXING AUTHORITIES, GENERALLY FOR FOUR YEARS AFTER

THEY ARE FILED.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

| | |
|--------------------|---------|
| COST OF GOODS SOLD | -7,567. |
|--------------------|---------|

PART XII, LINE 2D - OTHER ADJUSTMENTS:

| | |
|--------------------|--------|
| COST OF GOODS SOLD | 7,567. |
|--------------------|--------|

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

- For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
- ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
- ▶ **Attach to Form 990.**
- ▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2019

Open to Public
Inspection

Name of the organization

SAN JOSE CHILDREN'S DISCOVERY MUSEUM

Employer identification number

94-2870828

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--------------------------------------------------------------------|----------------------------------------------------------------------------|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes No

| | | |
|-----------|---|---|
| | | |
| 1b | | |
| 2 | | |
| | | |
| 4a | | X |
| 4b | | X |
| 4c | | X |
| | | |
| 5a | | X |
| 5b | | X |
| | | |
| 6a | | X |
| 6b | | X |
| | | |
| 7 | X | |
| 8 | | X |
| | | |
| 9 | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title | | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|----------------------------------------------|------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|-----------------------------------------------------------------------|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | | | | |
| (1) MARILEE JENNINGS EXECUTIVE DIRECTOR | (i) | 209,165. | 38,002. | 0. | 0. | 14,432. | 261,599. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (2) SUSAN CLARK DIRECTOR OF FINANCE & ADM | (i) | 138,027. | 25,002. | 0. | 0. | 14,043. | 177,072. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
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| | (i) | | | | | | | |
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| | (ii) | | | | | | | |
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| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 7:

EXECUTIVE DIRECTOR AND DIRECTOR OF FINANCE & ADMINISTRATION RECEIVED

NON-FIXED BONUS PAYMENT. THE PAYMENT WAS REWARDED BY THE BOARD OF

DIRECTORS, INCLUDED ON FORM W-2 AND REPORTED ON SCH J, PART II, COLUMN B

(II).

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Name of the organization

SAN JOSE CHILDREN'S DISCOVERY MUSEUM

Employer identification number

94-2870828

FORM 990, PART III, LINE 3, CHANGES IN PROGRAM SERVICES:

THE COVID-19 PANDEMIC, WHOSE EFFECTS FIRST BECAME KNOWN IN JANUARY,

2020, HAS HAD A BROAD AND NEGATIVE IMPACT ON COMMERCE AND FINANCIAL

MARKETS AROUND THE WORLD. CDM CLOSED ITS OPERATION ON MARCH 5, 2020,

AND SINCE THAT TIME HAS HAD ESSENTIALLY NO EARNED INCOME.

AFTER CLOSING TO THE PUBLIC ON MARCH 5, 2020, CDM PIVOTED FROM DIRECT

PROGRAMMING TO VIRTUAL PROGRAMS, VIRTUAL PURPLE MUSEUM (VPM). THESE

VIRTUAL PROGRAMS ENCOMPASSED MULTIPLE COMPONENTS, SUCH AS LIVE AND

VISUAL ARTS, SCIENCE AND LITERACY PROGRAMMING, REPLICATING THE CONTENT

PRESENTED IN CDM'S EXHIBITS AND PROGRAMS. VPM PROGRAMS TARGETED

CHILDREN FROM VERY YOUNG TO AGE 8, AND WERE PRESENTED BY CDM EDUCATORS

IN ENGLISH, SPANISH AND VIETNAMESE. THE VIRTUAL PROGRAMS WERE SUPPORTED

BY WEEKLY POSTINGS OF HANDS-ON ACTIVITIES, VIDEOS, RELATED

WEB SITES AND OTHER RESOURCES DESIGNED FOR PARENT/CHILD INTERACTIONS.

THE MUSEUM SUBMITTED A SOCIAL DISTANCING PROTOCOL TO THE SANTA CLARA

COUNTY DEPARTMENT OF PUBLIC HEALTH AND WAS PERMITTED TO OPEN ITS OPEN

PLAY SPACE, BILL'S BACKYARD, ON SEPTEMBER 26, 2020, WITH A LIMITED

CAPACITY OF 25%. CDM OPERATED THREE DAYS PER WEEK (FRIDAY SUNDAY),

WITH TWO DAILY PLAY SESSIONS. VISITORS WERE REQUIRED TO PRE-PURCHASE

ADMISSION TICKETS (FREE FOR MUSEUM MEMBERS) FOR EACH 2.5-HOUR PLAY

SESSION. FACE MASKS WERE REQUIRED FOR ALL VISITORS TWO YEARS OLD OR

OLDER, AND NO FOOD SERVICE WAS PROVIDED. SIGNAGE WAS ADDED, IN ENGLISH,

SPANISH

AND VIETNAMESE, TO PROVIDE IMPORTANT INFORMATION ABOUT ENTRANCES/EXITS,

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

932211 09-06-19

| | |
|------------------------------------------------------------------|----------------------------------------------|
| Name of the organization SAN JOSE CHILDREN'S DISCOVERY MUSEUM | Employer identification number 94-2870828 |
|------------------------------------------------------------------|----------------------------------------------|

OCCUPANCY, SOCIAL DISTANCING AND SUGGESTED FLOW THROUGH THE SPACES. ON

DECEMBER 3, 2020, THE STATE ISSUED A NEW REGIONAL STAY AT HOME ORDER,

WHICH WILL REMAIN IN EFFECT UNTIL JANUARY 4, 2021 AT THE EARLIEST.

SANTA CLARA COUNTY ELECTED TO IMPLEMENT THIS ORDER ON DECEMBER 4, 2020,

EFFECTIVELY CLOSING CDM FOR A SECOND TIME DUE TO COVID-19.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

APPROACHING 30 YEARS OF OPERATION, THE MUSEUM AND ITS STAFF STRIVE TO

ENHANCE THE VISITOR EXPERIENCE IN ITS 28,000 SQUARE FEET OF INDOOR

EXHIBITION SPACE WITH 13 DEDICATED GALLERIES, EACH HOUSING 8-10

INTERACTIVE EXHIBITS THAT ADDRESS THE DISTINCTIVE NEED FOR CHILDREN TO

LEARN THROUGH CONCRETE INTERACTIONS, AND AN ADJACENT OUTDOOR EXHIBIT

SPACE, BILL'S BACKYARD: BRIDGE TO NATURE, WHICH OPENED IN 2017 AND

ESSENTIALLY DOUBLED THE MUSEUM'S EXHIBIT SPACE.

SIMILAR TO MOST CHILDREN'S MUSEUMS AND MANY SCIENCE CENTERS, CDM'S

EXHIBITS ARE HIGHLY TACTILE AND ENCOURAGE TOUCHING, EXPLORING,

MANIPULATING AND EXPERIMENTING, WHILE CUTTING ACROSS THE DISCIPLINES OF

ART, SCIENCE AND THE HUMANITIES. THESE ARE THE VERY ACTIVITIES THAT

WERE DETERMINED TO BE MAJOR CONCERN FACTORS IN THE SPREAD OF THE

CORONAVIRUS AND, THEREFORE, PROHIBITED BY THE SANTA CLARA COUNTY

DEPARTMENT OF PUBLIC HEALTH, BASED ON RECOMMENDATIONS FROM CENTER OF

DISEASE CONTROL. DURING THE PERIOD OF MANDATED CLOSURE, THE MUSEUM'S

BOARD AND EXECUTIVE STAFF EXAMINED CDM'S OPERATING FEASIBILITY IN TERMS

OF MISSION AND FINANCIAL LIQUIDITY. RESULTING FROM THIS REVIEW, THE

MUSEUM SECURED SEVERAL FINANCING OPTIONS, INCLUDING THE PAYMENT

PROTECTION PROGRAM UNDER THE FEDERAL CARES ACT (CORONAVIRUS AID,

| | |
|------------------------------------------------------------------|----------------------------------------------|
| Name of the organization SAN JOSE CHILDREN'S DISCOVERY MUSEUM | Employer identification number 94-2870828 |
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RELIEF, AND ECONOMIC SECURITY ACT,) AN ECONOMIC INJURY DISASTER LOAN

THROUGH THE SMALL BUSINESS ADMINISTRATION, AND A LINE OF CREDIT WITH A

LOCAL FINANCIAL INSTITUTION IN ORDER TO SUSTAIN OPERATIONS THROUGH THE

END OF THE FISCAL YEAR AND INTO THE NEXT 12 MONTHS.

ONCE THE MUSEUM IS PERMITTED TO REOPEN TO THE PUBLIC, VISITORS WILL

NOTICE CHANGES IN TERMS OF SANITIZATION OF THE FACILITY, EXHIBITS AND

MANIPULATIVES, AS WELL AS VISITOR CAPACITY AND SOCIAL DISTANCING. THE

MAJORITY OF EXHIBITS WILL CONTINUE TO FOCUS ON CHILDREN TO AGE 10 AND

THEIR PARENTS AND CAREGIVERS, WHILE THE WONDER CABINET WILL SERVE THE

NEEDS OF THE MUSEUM'S YOUNGEST VISITORS AS AN EARLY LEARNING

ENVIRONMENT WITH EXHIBITS DESIGNED TO SUPPORT THE COGNITIVE, EMOTIONAL

AND SOCIAL DEVELOPMENT OF INFANTS, TODDLERS AND PRESCHOOLERS. WHETHER

CHILDREN ARE ROLEPLAYING A FIREFIGHTER ON THE AUTHENTIC FIRE ENGINE IN

THE STREETS OF SAN JOSE EXHIBIT, USING, BUT NOT SHARING, COLORFUL

PLASTIC BALLS TO STUDY HOW WATER RUSHES AND FLOWS IN WATERWAYS, OR

EXPERIMENTING WITH SURFACE TENSION BY PLAYING WITH BUBBLES, THEY ARE

ACTIVELY ENGAGED IN LEARNING, INSPIRED BY THEIR OWN CURIOSITY TO

INVESTIGATE HOW THINGS WORK AND TO UNDERSTAND MORE ABOUT THE WORLD IN

WHICH WE LIVE.

AS AN OUTDOOR SPACE, BILL'S BACKYARD WILL BE THE FIRST MUSEUM SPACE

PERMITTED TO WELCOME VISITORS WITH OPPORTUNITIES FOR UNSTRUCTURED PLAY,

AND WILL ENABLE MUSEUM STAFF TO ADAPT TO THE NEW REQUIREMENTS FOR

OPERATING TO ENSURE PUBLIC SAFETY AS A RESULT OF THE PANDEMIC. SIGNAGE

IN ENGLISH, SPANISH AND VIETNAMESE FOCUSES VISITOR INTERACTIONS ON THE

UNIQUENESS OF OUTDOOR PLAY, SUCH AS BUILD, ROLL, CLIMB, PLANT, AND

OBSERVE, TO NAME A FEW. TEN DIFFERENT LOCAL SPECIES OF ANIMALS AND

| | |
|------------------------------------------------------------------|----------------------------------------------|
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INSECTS WERE CAST IN BRONZE AND PLACED APPROPRIATELY THROUGHOUT THE
 AREA TO ALLOW CHILDREN TO DISCOVER THEM IN THEIR NATURAL HABITAT. A
 7,200 GALLON RAIN-HARVEST SYSTEM IS USED TO IRRIGATE THE NATIVE
 LANDSCAPE AND TO TEACH VISITORS ABOUT WATER CONSERVATION AT THE SAME
 TIME. BY BRINGING NATURE TO CHILDREN, CDM HOPES TO CREATE A SPARK SO
 THAT CHILDREN WILL THEN SEEK OUT OTHER OUTDOOR OPPORTUNITIES CLOSE TO
 THEIR HOME, AND BECOME ENVIRONMENTAL STEWARDS AS THEY GROW UP.

TRAVELING EXHIBIT PROJECTS UNDERTAKEN BY THE MUSEUM IN 2018-2019
 INCLUDED THE CREATION OF A POTTER THE OTTER EXHIBIT, WITH FUNDING FROM
 FIRST 5 SANTA CLARA COUNTY, AND THE REFURBISHMENT OF HELLO FROM JAPAN!,
 AN EXHIBIT CREATED BY THE CHILDREN'S MUSEUM OF MANHATTAN AND ORIGINALLY
 TRAVELED BY THE ASSOCIATION OF CHILDREN'S MUSEUMS. HELLO FROM JAPAN!
 WAS INSTALLED AT CDM THROUGH JANUARY, 2020, AND ILLUSTRATES A SOCIETY
 WHERE THE PAST, PRESENT AND FUTURE AESTHETICS AND CUSTOMS HARMONIOUSLY
 COEXIST. HELLO FROM JAPAN! WAS SLATED TO BEGIN A 2-3-YEAR TOUR, BUT
 THIS TOUR HAS BEEN STALLED DUE TO THE PANDEMIC. THE POTTER THE OTTER
 EXHIBIT WAS COMPLETED DURING THE YEAR, AND OPENED AT CDM IN FEBRUARY,
 2020. IT WAS SLATED TO START A FIVE-YEAR TOUR DURING THE SUMMER, WHICH
 WAS ALSO POSTPONED. THIS EXHIBIT WILL BE INSTALLED AT CDM, ONCE
 REOPENING IS ALLOWED, IN THE AREA THAT PREVIOUSLY SERVED AS FOOD
 SERVICE. GIVEN THE CURRENT HEALTH CONCERNS, IT WAS DECIDED NOT TO
 CONTINUE TO OFFER FOOD SERVICE AT CDM FOR THE FORESEEABLE FUTURE.

DURING THE PRIOR FISCAL YEAR, CDM RECEIVED FUNDING FROM ZOOM TO DEVELOP
 A 600 SQUARE FOOT EDUCATIONAL AND INTERACTIVE PLAY SPACE FOR VERY YOUNG
 CHILDREN IN TERMINAL B OF THE MINETA SAN JOSE INTERNATIONAL AIRPORT.

HENSEL PHELPS CONSTRUCTION WILL SERVE AS THE GENERAL CONTRACTOR ON A

| | |
|------------------------------------------------------------------|----------------------------------------------|
| Name of the organization SAN JOSE CHILDREN'S DISCOVERY MUSEUM | Employer identification number 94-2870828 |
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PRO BONO BASIS FOR THE PROJECT, WHICH WAS SLATED TO OPEN IN DECEMBER, 2020. THE SPACE IS DESIGNED TO ENGAGE YOUNGSTERS IN THINKING ABOUT THE CREATURES AND OBJECTS THAT FLY, WHILE EXPERIMENTING WITH THE ROLE THAT AIR, WIND, WINGS AND DESIGN PLAY IN FLIGHT.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

THE MUSEUM EMPLOYS A THREE-PRONGED APPROACH TO THE ARTS: ENGAGEMENT WITH AND VIEWING THE WORK OF PROFESSIONAL ARTISTS; EXPLORING OTHER CHILDREN'S ART; AND CREATING INDIVIDUAL WORKS OF ART IN VARIOUS FORMATS. THROUGHOUT THE YEAR, THE MUSEUM INVITES THE COMMUNITY TO PARTICIPATE IN VARIOUS CULTURAL FESTIVALS, WHICH REPRESENT THE REGION'S ETHNIC COMPOSITION. THESE EVENTS INCLUDE WEEKEND EVENTS, SUCH AS DIWALI, DIA DE LOS TRES REYES MAGOS, LUNAR NEW YEAR, CHILDREN OF THE DRAGON, AND SINGLE DAY OR EVENING EVENTS, SUCH AS DIA DE LOS MUERTOS, THE LANTERN FESTIVAL, LUNADAS FAMILIARES AND MENORAHS AND MIRACLES: A HANUKKAH CELEBRATION.

WITH ITS CLOSURE IN MARCH, 2020, THE MUSEUM SOUGHT WAYS TO CONTINUE ITS IMPACT IN THE COMMUNITY AND TO PROVIDE PROGRAMS FOR ITS MEMBERS. MUSEUM PROGRAMMING PIVOTED FROM THE DIRECT, HANDS-ON INTERACTIONS TO A VIRTUAL PLATFORM, THE VIRTUAL PURPLE MUSEUM (VPM). PROGRAMS WERE DELIVERED VIA FACEBOOK AND YOUTUBE VIDEOS AND FOCUSED ON THE DISCIPLINES OF ARTS AND SCIENCE. PROGRAMS STRUCTURED TO APPEAL TO VERY YOUNG CHILDREN, SUCH AS STORY TIMES, WERE OFFERED IN ENGLISH, SPANISH AND VIETNAMESE. FOR SCHOOL-AGED CHILDREN, PROGRAMS FOCUSED ON VISUAL ARTS, PHYSICAL SCIENCES INVESTIGATIONS AND EXPLORING THE ENVIRONMENT. VPM ALSO

PROVIDED THE MEANS TO CELEBRATE OUR PROUD OF MY FAMILY ANNUAL EVENT

| | |
|------------------------------------------------------------------|----------------------------------------------|
| Name of the organization SAN JOSE CHILDREN'S DISCOVERY MUSEUM | Employer identification number 94-2870828 |
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THIS SUMMER, AND WILL SERVE TO CELEBRATE CDM'S CULTURAL FESTIVALS WITH

THE PUBLIC UNTIL IT IS DEEMED SAFE TO GATHER AGAIN. CDM ALSO PIVOTED

ITS ONGOING RELATIONSHIP WITH EDUCARE CALIFORNIA AT SILICON VALLEY BY

REALLOCATING A PORTION OF ITS RESTRICTED ARTS FUNDING TO OFFER A

BILINGUAL STORY TIME WORKSHOP FOR FAMILIES,

PROVIDING 160 ACTIVITY KITS TO ACCOMPANY A ZOOM BROADCAST OF "NOT A BOX

".

NATIONAL LEADERSHIP GRANT FUNDING FROM THE IMLS IN SEPTEMBER, 2017,

FUNDED CDM'S EXPANSION OF ITS CULTURAL COMPETENCE LEARNING INSTITUTE

(CCLI) IN COLLABORATION WITH THE ASSOCIATION OF CHILDREN'S MUSEUMS AND

THE ASSOCIATION OF SCIENCE-TECHNOLOGY CENTERS TO WORK WITH 15-18

MUSEUMS FROM ACROSS MUSEUM SECTORS. THE ULTIMATE GOAL OF CCLI IS TO

DEVELOP, TRACK, PROMOTE AND SUSTAIN ORGANIZATIONAL CHANGE WITHIN

INDIVIDUAL INSTITUTIONS AND FIELD-WIDE IN ORDER TO BUILD MUSEUMS'

CAPACITY TO ENGAGE WITH ISSUES OF INCLUSION AND CULTURAL COMPETENCE.

CDM AND ITS PARTNERS BELIEVE THAT CCLI'S PEER-DRIVEN APPROACH TO

DIVERSITY AND INCLUSION RESPONDS TO THE NEED VOICED BY THE BROADER

MUSEUM FIELD AND CAN HELP TO SHIFT DECADES OF CONVERSATION ABOUT

DIVERSITY TO TANGIBLE ACTIONS THAT WILL EMPOWER MUSEUMS TO PROVIDE HIGH

QUALITY, INCLUSIVE EXPERIENCES THAT REFLECT AND RESPOND TO THE NEEDS OF

THEIR ENTIRE COMMUNITY. BUILDING ON THE CCLI INITIATIVE, CDM PARTNERED

WITH THE EXPLORATORIUM TO OFFER CAMBIO, A PROFESSIONAL DEVELOPMENT

INSTITUTE COMBINING CCLI AND THE EXPLORATORIUM'S GENIAL WORK TO SUPPORT

INFORMAL SCIENCE PRACTITIONERS WORKING WITH LATINX AUDIENCES, AND

RECEIVED A 5-YEAR FUNDING COMMITMENT FROM THE NATIONAL SCIENCE

FOUNDATION.

| | |
|------------------------------------------------------------------|----------------------------------------------|
| Name of the organization SAN JOSE CHILDREN'S DISCOVERY MUSEUM | Employer identification number 94-2870828 |
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CDM CONTINUOUSLY STRIVES TO UNDERSTAND AND TO IMPROVE ITS SERVICE TO ITS VISITORS. LAST YEAR, CDM BECAME THE 27TH MUSEUM TO JOIN THE COLLABORATION FOR ONGOING VISITOR ENGAGEMENT SURVEYS (COVES) LED BY THE MUSEUM OF SCIENCE, BOSTON. PARTICIPATION IN THIS COLLABORATIVE ENABLES CDM TO SURVEY ITS VISITORS SYSTEMATICALLY ABOUT THEIR MUSEUM EXPERIENCE, AND TO GARNER DEMOGRAPHIC INFORMATION ABOUT ITS VISITORS. THE MUSEUM WAS ALSO ACCEPTED AS A COHORT TO THE AMERICAN ALLIANCE OF MUSEUMS' FACING CHANGE INITIATIVE, A NATIONAL YEAR-LONG BOARD DIVERSITY PROGRAM.

PROUDLY, CDM WAS SELECTED BY THE AMERICAN ALLIANCE OF MUSEUMS' BOARD OF DIRECTORS TO RECEIVE THE AAM INSTITUTIONAL AWARD FOR DIVERSITY, EQUITY, ACCESSIBILITY, AND INCLUSION (DEAI) IN RECOGNITION OF YEARS OF SERVICE TO DEAI AND ADDRESSING HOW TO BECOME A SAFE, ENGAGING, AND EDUCATIONAL SPACE FOR ALL MEMBERS OF OUR COMMUNITY. FROM TRILINGUAL SIGNAGE TO THE OPEN-DOOR POLICY, THE AWARD HONORS CDM AS A MODEL FOR THE GREATER MUSEUM FIELD, HELPING TO ADVANCE COMMUNITIES ACROSS THE NATION.

FORM 990, PART VI, SECTION B, LINE 11B:

THE 990 IS FIRST PRESENTED TO AND REVIEWED IN DEPTH BY THE ORGANIZATION'S AUDIT COMMITTEE. UPON THE COMPLETION OF THE REVIEW, THE CHAIR OF THE AUDIT COMMITTEE WILL PRESENT THE BOARD WITH THE RETURN AND A LIST OF ANY SIGNIFICANT POINTS.

FORM 990, PART VI, SECTION B, LINE 12C:

EACH BOARD MEMBER REVIEWS AND SIGNS THE CONFLICT OF INTEREST POLICY AT THE BOARD'S ANNUAL BUSINESS MEETING IN SEPTEMBER. NEWLY ELECTED BOARD MEMBERS REVIEW AND SIGN THE POLICY UPON THEIR ELECTION TO THE BOARD.

Name of the organization

SAN JOSE CHILDREN'S DISCOVERY MUSEUM

Employer identification number

94-2870828

FORM 990, PART VI, SECTION B, LINE 15:

A) PERFORMANCE REVIEW OF EXECUTIVE DIRECTOR IS CONDUCTED BY THE CHAIR OF
THE BOARD WITH INPUT FROM BOARD MEMBERS.

B) DIRECTOR OF FINANCE & ADMINISTRATION IS REVIEWED ANNUALLY BY THE
EXECUTIVE DIRECTOR. HR COMMITTEE HAS IDENTIFIED 5 SIMILAR INSTITUTIONS
WHERE COMPENSATION, ALONG WITH OTHER RELEVANT INFORMATION, IS REVIEWED FOR
COMPARABILITY. THE BOARD APPROVES COMPENSATION FOR THESE TWO POSITIONS.
THE PROCESS IS PERFORMED ANNUALLY.

FORM 990, PART VI, SECTION C, LINE 19:

ORGANIZATIONAL AND GOVERNING DOCUMENTS ARE AVAILABLE UPON REQUEST.

FORM 990, PART XII LINE 2C

THE PROCESS HAS NOT CHANGED FROM PRIOR YEAR.

2019 DEPRECIATION AND AMORTIZATION REPORT

FORM 990 PAGE 10

990

| Asset No. | Description | Date Acquired | Method | Life | Conv | Line No. | Unadjusted Cost Or Basis | Bus % Excl | Section 179 Expense | * Reduction In Basis | Basis For Depreciation | Beginning Accumulated Depreciation | Current Sec 179 Expense | Current Year Deduction | Ending Accumulated Depreciation |
|-----------|----------------------------------------------|---------------|--------|------|------|----------|--------------------------|------------|---------------------|----------------------|------------------------|------------------------------------|-------------------------|------------------------|---------------------------------|
| | MACHINERY & EQUIPMENT | | | | | | | | | | | | | | |
| 2 | EQUIPMENT | VARIOUS | SL | .000 | | 16 | 1,464,687. | | | | 1,464,687. | 910,991. | | 171,828. | 1,082,819. |
| 3 | SOFTWARE | VARIOUS | SL | .000 | | 16 | 1,125,724. | | | | 1,125,724. | 1,077,938. | | 36,549. | 1,114,487. |
| 4 | FURNITURE AND FIXTURES | VARIOUS | SL | .000 | | 16 | 123,364. | | | | 123,364. | 87,354. | | 8,682. | 96,036. |
| | * 990 PAGE 10 TOTAL MACHINERY & EQUIPMENT | | | | | | 2,713,775. | | | | 2,713,775. | 2,076,283. | | 217,059. | 2,293,342. |
| | TRANSPORTATION EQUIPMENT | | | | | | | | | | | | | | |
| 1 | VEHICLES | VARIOUS | SL | .000 | | 16 | 37,494. | | | | 37,494. | 37,494. | | 0. | 37,494. |
| | * 990 PAGE 10 TOTAL TRANSPORTATION EQUIPMENT | | | | | | 37,494. | | | | 37,494. | 37,494. | | 0. | 37,494. |
| | OTHER | | | | | | | | | | | | | | |
| 5 | EXHIBITS | VARIOUS | SL | .000 | | 16 | 10,345,070. | | | | 10,345,070. | 6,891,371. | | 956,005. | 7,847,376. |
| 6 | ART | VARIOUS | NC | .000 | HY | | 382,631. | | | | 382,631. | | | 0. | |
| 7 | LEASEHOLD IMPROVEMENTS | VARIOUS | SL | .000 | | 16 | 4,282,777. | | | | 4,282,777. | 1,149,593. | | 286,585. | 1,436,178. |
| 8 | CONSTRUCTION IN PROGRESS | VARIOUS | NC | .000 | HY | | 176,193. | | | | 176,193. | | | 0. | |
| 9 | STORE | VARIOUS | SL | .000 | | 16 | 113,601. | | | | 113,601. | 69,347. | | 5,342. | 74,689. |
| | * 990 PAGE 10 TOTAL OTHER | | | | | | 15,300,272. | | | | 15,300,272. | 8,110,311. | | 1,247,932. | 9,358,243. |
| | * GRAND TOTAL 990 PAGE 10 DEPR | | | | | | 18,051,541. | | | | 18,051,541. | 10,224,088. | | 1,464,991. | 11,689,079. |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |

Form **4562**Department of the Treasury
Internal Revenue Service (99)

Name(s) shown on return

Depreciation and Amortization
(Including Information on Listed Property)

990

▶ Attach to your tax return.

▶ Go to www.irs.gov/Form4562 for instructions and the latest information.

OMB No. 1545-0172

2019Attachment
Sequence No. **179**

San Jose Children's Discovery Museum

FORM 990 PAGE 10

Identifying number
94-2870828**Part I Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I.

| | | | |
|----|-----------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------|
| 1 | Maximum amount (see instructions) | 1 | 1,020,000. |
| 2 | Total cost of section 179 property placed in service (see instructions) | 2 | |
| 3 | Threshold cost of section 179 property before reduction in limitation | 3 | 2,550,000. |
| 4 | Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0- | 4 | |
| 5 | Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions | 5 | |
| 6 | (a) Description of property | (b) Cost (business use only) | (c) Elected cost |
| 7 | Listed property. Enter the amount from line 29 | 7 | |
| 8 | Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7 | 8 | |
| 9 | Tentative deduction. Enter the smaller of line 5 or line 8 | 9 | |
| 10 | Carryover of disallowed deduction from line 13 of your 2018 Form 4562 | 10 | |
| 11 | Business income limitation. Enter the smaller of business income (not less than zero) or line 5 | 11 | |
| 12 | Section 179 expense deduction. Add lines 9 and 10, but don't enter more than line 11 | 12 | |
| 13 | Carryover of disallowed deduction to 2020. Add lines 9 and 10, less line 12 | 13 | |

Note: Don't use Part II or Part III below for listed property. Instead, use Part V.

Part II Special Depreciation Allowance and Other Depreciation (Don't include listed property.)

| | | | |
|----|--------------------------------------------------------------------------------------------------------------------------|----|------------|
| 14 | Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year | 14 | |
| 15 | Property subject to section 168(f)(1) election | 15 | |
| 16 | Other depreciation (including ACRS) | 16 | 1,464,991. |

Part III MACRS Depreciation (Don't include listed property. See instructions.)**Section A**

| | | | |
|----|-----------------------------------------------------------------------------------------------------------------------------------|----|--|
| 17 | MACRS deductions for assets placed in service in tax years beginning before 2019 | 17 | |
| 18 | If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here | | |

Section B - Assets Placed in Service During 2019 Tax Year Using the General Depreciation System

| (a) Classification of property | (b) Month and year placed in service | (c) Basis for depreciation (business/investment use only - see instructions) | (d) Recovery period | (e) Convention | (f) Method | (g) Depreciation deduction |
|--------------------------------|--------------------------------------|------------------------------------------------------------------------------|---------------------|----------------|------------|----------------------------|
| 19a 3-year property | | | | | | |
| b 5-year property | | | | | | |
| c 7-year property | | | | | | |
| d 10-year property | | | | | | |
| e 15-year property | | | | | | |
| f 20-year property | | | | | | |
| g 25-year property | | | 25 yrs. | | S/L | |
| h Residential rental property | / | | 27.5 yrs. | MM | S/L | |
| i Nonresidential real property | / | | 27.5 yrs. | MM | S/L | |
| | / | | 39 yrs. | MM | S/L | |
| | / | | | MM | S/L | |

Section C - Assets Placed in Service During 2019 Tax Year Using the Alternative Depreciation System

| | | | | | | |
|----------------|---|--|---------|----|-----|--|
| 20a Class life | | | | | S/L | |
| b 12-year | | | 12 yrs. | | S/L | |
| c 30-year | / | | 30 yrs. | MM | S/L | |
| d 40-year | / | | 40 yrs. | MM | S/L | |

Part IV Summary (See instructions.)

| | | | |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|------------|
| 21 | Listed property. Enter amount from line 28 | 21 | |
| 22 | Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations - see instr. | 22 | 1,464,991. |
| 23 | For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs | 23 | |

Part V Listed Property (Include automobiles, certain other vehicles, certain aircraft, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.)

24a Do you have evidence to support the business/investment use claimed? ☐ Yes ☐ No **24b** If "Yes," is the evidence written? ☐ Yes ☐ No

| (a) Type of property (list vehicles first) | (b) Date placed in service | (c) Business/ investment use percentage | (d) Cost or other basis | (e) Basis for depreciation (business/investment use only) | (f) Recovery period | (g) Method/ Convention | (h) Depreciation deduction | (i) Elected section 179 cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|--------------------------------------------------|-------------------------------|--------------------------------------------------------------------|---------------------------|------------------------------|----------------------------------|---------------------------------------|
| 25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use | | | | | | | 25 | |
| 26 Property used more than 50% in a qualified business use: | | | | | | | | |
| | | % | | | | | | |
| | | % | | | | | | |
| | | % | | | | | | |
| 27 Property used 50% or less in a qualified business use: | | | | | | | | |
| | | % | | | | S/L - | | |
| | | % | | | | S/L - | | |
| | | % | | | | S/L - | | |
| 28 Add amounts in column (h), lines 25 through 27. Enter here and on line 21, page 1 | | | | | | | 28 | |
| 29 Add amounts in column (i), line 26. Enter here and on line 7, page 1 | | | | | | | 29 | |

Section B - Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person. If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles.

| | (a) Vehicle | (b) Vehicle | (c) Vehicle | (d) Vehicle | (e) Vehicle | (f) Vehicle |
|----------------------------------------------------------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 30 Total business/investment miles driven during the year (don't include commuting miles) | | | | | | |
| 31 Total commuting miles driven during the year | | | | | | |
| 32 Total other personal (noncommuting) miles driven | | | | | | |
| 33 Total miles driven during the year. Add lines 30 through 32 | | | | | | |
| 34 Was the vehicle available for personal use during off-duty hours? | Yes No | Yes No | Yes No | Yes No | Yes No | Yes No |
| 35 Was the vehicle used primarily by a more than 5% owner or related person? | | | | | | |
| 36 Is another vehicle available for personal use? | | | | | | |

Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who **aren't** more than 5% owners or related persons.

| | Yes | No |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your employees? | | |
| 38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners | | |
| 39 Do you treat all use of vehicles by employees as personal use? | | |
| 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received? | | |
| 41 Do you meet the requirements concerning qualified automobile demonstration use? | | |

Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," don't complete Section B for the covered vehicles.

Part VI Amortization

| (a) Description of costs | (b) Date amortization begins | (c) Amortizable amount | (d) Code section | (e) Amortization period or percentage | (f) Amortization for this year |
|--------------------------------------------------------------------------------------|------------------------------------|------------------------------|------------------------|---------------------------------------------|--------------------------------------|
| 42 Amortization of costs that begins during your 2019 tax year: | | | | | |
| | | | | | |
| 43 Amortization of costs that began before your 2019 tax year | | | | | 43 |
| 44 Total. Add amounts in column (f). See the instructions for where to report | | | | | 44 |